

Explore Your Possibilities

POSTGRADUATE STUDY AT RGU

Management







"Studying for the MSc Human Resource Management at Aberdeen Business School of RGU has been very rewarding to me personally.

I had experience working in HR back home but the MSc course at RGU has given me a much greater depth of understanding outside of the workplace.

The key areas of HRM were broadly explored in the course, including evidence from leading global organisations.

The different approaches to teaching and learning at the Business School, like case study discussions, presentations and group work has greatly sharpened my skills in communication, writing, problem solving and IT proficiency.

Overall studying HRM MSc at Aberdeen Business School has been a worthwhile experience. To top it all completing the course has given me an associate membership of one of the largest HR professional bodies in the world; the Chartered Institute of Personnel and Development (CIPD)."

Uche Ummnakwe Iwuji
MSc HRM

Plan your journey

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Aberdeen Business School

Hello and welcome, I'm Professor Elizabeth Gammie, Head of Aberdeen Business School.

Aberdeen Business School develops professionally relevant and highly employable individuals by engaging in business-connected learning, teaching and impactful research. We are one of the leading providers of business education in the UK, and we offer a wide range of undergraduate, postgraduate and research degree programmes in a variety of generic business areas such as international business and more specialist areas such as accounting and finance, human resource management, and project management. We also offer programmes in the specialist environment of the oil and gas industry.

At Aberdeen Business School we are really proud of our record for employability of our graduates and we are consistently ranked as one of the top university's in the UK for graduate employment. We strive to provide all our students with an education which will equip them with the skills and capabilities for their future career development. For example in today's rapidly changing environment we recognise the importance of creativity and innovation in business education and all our student studying business related degrees are exposed to a variety of business creation, innovation and entrepreneurial related modules.

Through our flexible approach to study, we can cater for students who wish to study full time, part-time, at a distance or through a combination of distance and face to face learning. We are committed to providing students from a wide variety of backgrounds an opportunity to enhance their career prospects so please come and explore what we have to offer you here.

I welcome you to our Aberdeen Business School community and hope that you find a course that meets your requirements. If you have any queries then please do not hesitate to contact either myself or one of my staff, who will be delighted to help you.

Professor Elizabeth Gammie
Head of Aberdeen Business School





Your journey begins...

If you have recently graduated or are looking to retrain or develop your career – have you considered postgraduate study?

We offer a range of specialist postgraduate courses with flexible modes of study, including online or full-time to fit around your needs.

Whether you have recently graduated, want professional accreditation, are looking to retrain or develop your career – whatever your reasons for postgraduate study – we have an excellent reputation for producing high-calibre graduates with transferable skills that can enhance careers.

WHO IS THIS BOOKLET FOR?

This booklet is for individuals considering postgraduate study. See the full course list at www.rgu.ac.uk/explorepg

If you are a business owner or HR manager seeking information on customised training please contact business@rgu.ac.uk

If you are considering a research degree, please visit the postgrad research webpage. www.rgu.ac.uk/postgraduate-research

'A top-rated university for employability'
96.7% postgraduate employment rate
HESA, 2016





Your journey

Why study at RGU?

PRACTICAL AND PROFESSIONAL COURSES

Vocational courses directly informed and endorsed by those working in industry

FLEXIBLE STUDY MODES TO SUIT YOUR BUSY LIFE

Study full-time, part-time or online, starting in September or January

SIGNIFICANTLY IMPROVE YOUR JOB PROSPECTS

Enhance your employability and get that crucial competitive edge within a crowded job market

ACCREDITED COURSES

The majority of our courses have accreditation by professional bodies. A sign of high quality



EARN WHILE YOU LEARN

Our part-time and online study modes mean you can keep working during your studies

SWITCH CAREERS

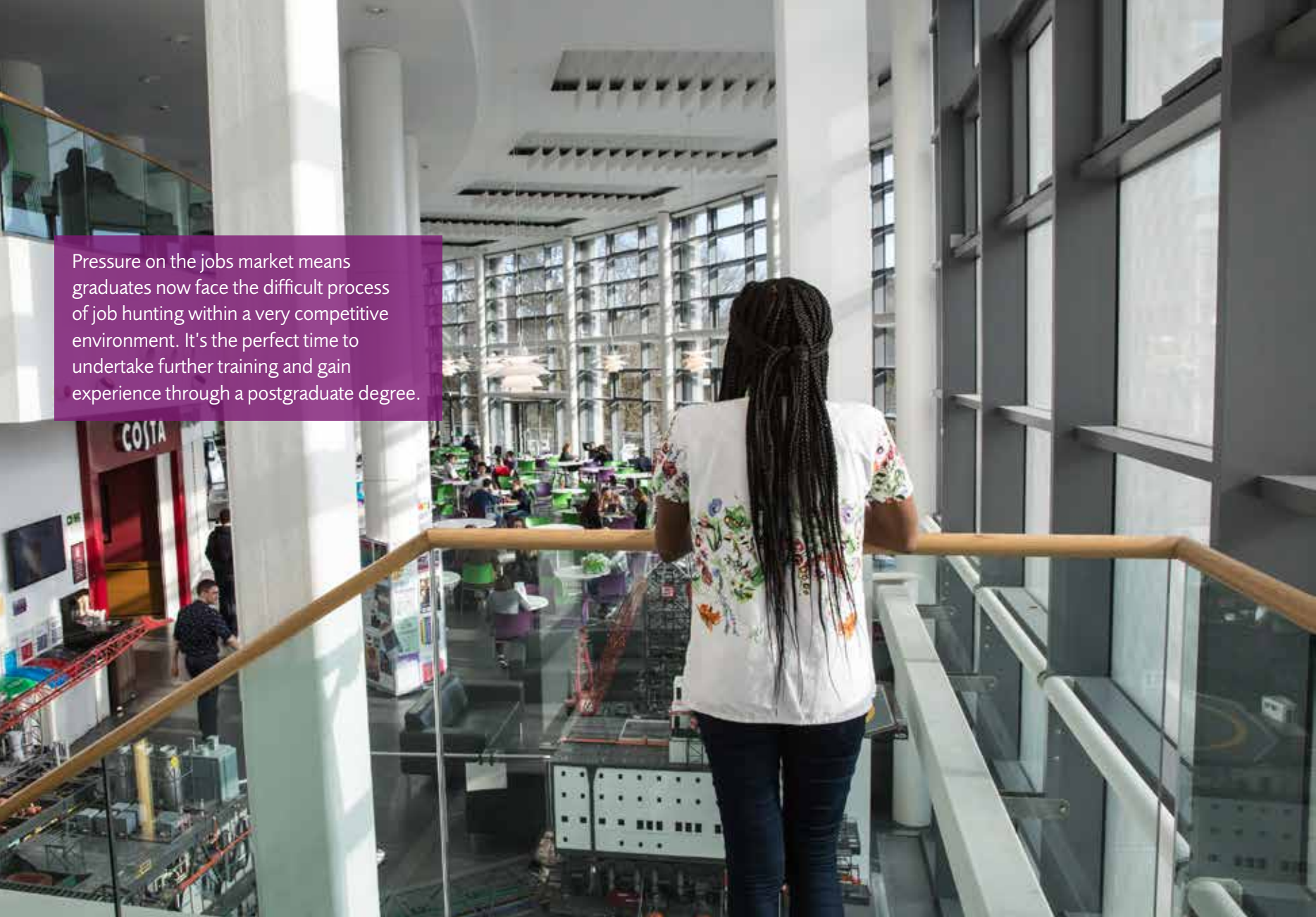
RGU's courses can open the door to a completely different sector of work, enabling you to change career direction

ADVANCE YOUR SKILLS AND CAREER

Develop your professional skills and keep abreast of current industry trends and technologies

20% ALUMNI DISCOUNT

RGU graduates get a 20% discount on postgraduate course fees. Applies to both home and overseas alumni



Pressure on the jobs market means graduates now face the difficult process of job hunting within a very competitive environment. It's the perfect time to undertake further training and gain experience through a postgraduate degree.

Explore

Enhance your career at the professional university

We are known as 'The Professional University' due to our strong emphasis on lifelong practical learning and career development.

We take the employability of our graduates seriously, and ensure they have the transferable skills to enhance and develop their careers.

WE CREATE THE MOST EMPLOYABLE GRADUATES IN THE UK

Our relentless focus on professional education means our graduates are not just ready to work, but are also equipped to make an enduring and valuable contribution to industry and the professions on a regional, national and global scale.

We believe it is our inspirational teaching and practical courses that make our graduates such desirable candidates.

ACADEMIC EXPERTS

We're proud of our teaching staff; proud of their quality and academic achievements as well as the practical experience they have in their area. Our professors, lecturers and tutors combine first-class qualifications with time spent in business or industry. They offer insight from both worlds – the theoretical and practical – to help inspire you.

EARN MORE

Overall, people with master's qualifications are more likely to find work than those with undergraduate degrees – and they're likely to earn a slightly higher wage.

SUCCEED IN YOUR CAREER

We produce high-calibre graduates who possess the skills that employers are looking for. The skills you will gain from a postgraduate qualification show that you're able to study in-depth and undertake critical analysis. Both are viewed as desirable skills in the eyes of recruiters and future employers.



Join the best Scottish university for graduate prospects

Guardian University Guide 2017

We are a top-rated university for postgraduate
employability, with a 96.7% employment rate

HESA, 2016

Mapping your journey

Study modes to suit you

When considering a postgraduate course, it is important to also consider the mode of study which best suits your needs. We deliver the equivalent learning experience across all our modes of study, offering a variety of different options, allowing you to gain the qualifications you need in a way that suits you. We will consider both your existing qualifications and relevant experience to map.

Full-time study

This is the quickest route and requires full attendance for the duration of the programme. Full-time study allows you to gain the knowledge and skills you require within the shortest amount of time.

Part-time study

If you are looking to continue working during your studies or have other commitments, this option allows you to incorporate studying with other responsibilities. Part-time courses run alongside the full-time programmes and split the same modules across the length of the course.

Flexible online study

If you are unable to study on campus, we offer an online study mode via Campus Moodle, our virtual learning environment.

It is a valuable tool that provides an integrated package of resources and facilities to all of our

students via the internet. You will be able to interact with fellow students and tutors through innovative technologies including podcasts, videos, chat and discussion forums. You will be taken through an induction by tutors at the beginning of each programme.

Find out more about Campus Moodle at:
www.rgu.ac.uk/campusmoodle

Online students have a strong sense of community through the use of discussion forums, chat and group working areas. Some courses also have optional periods of attendance where students are invited on campus to meet fellow students, staff, use facilities and participate in workshops.

Download our guide to online learning at:
www.rgu.ac.uk/better-online

QUALIFICATIONS EXPLAINED

Graduate Certificate (Gradcert)

This is an access to Masters course. The award of a Graduate Certificate in Management Studies is equivalent to SVQ level 4/SCQF level 9 management training. The three modules are studied one at a time, over one academic year, and are assessed by a course work assignment at the end of each module.

Bachelor of Arts with Honours (BA/BA Hons)

Award granted on the completion of modules that accumulate to 480 credits and typically takes 3 to 4 years to complete.

Postgraduate Certificate (PgCert)

Award granted on completion of modules that accumulate to 60 credits.

Postgraduate Diploma (PgDip)

Award granted on completion of modules that accumulate to 120 credits. If you get a diploma you will have gained 120 of the 180 credits you need for a masters degree.

Masters (Msc/MBA)

Award granted on completion of modules that accumulate to 180 credits and typically includes an innovative Capstone module aligned to each individual student's career aspirations. This will enable you to consolidate and apply the skills and knowledge gained in your earlier postgraduate study.

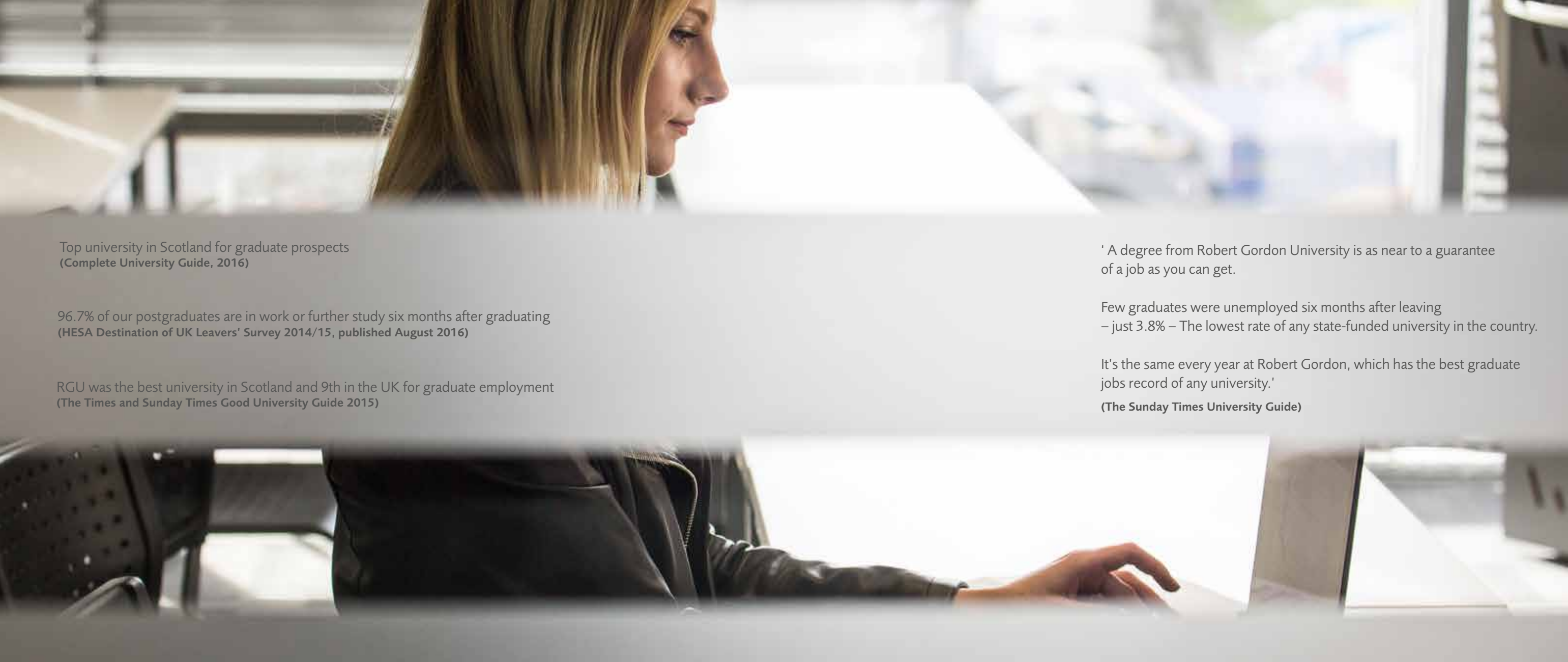
Doctorate (PhD/PD)

Application is normally to MSc/MRes with transfer to a PhD dependent on satisfactory progress around 12 months.

"My MSc degree from the Robert Gordon University (RGU). Aberdeen has placed me on a pedestal in my career and on the path to endless opportunities."

Okeoghene Ugbehe
MSc Project Management

Read the full testimonial at
www.rgu.ac.uk/ugbehe



Top university in Scotland for graduate prospects
(Complete University Guide, 2016)

96.7% of our postgraduates are in work or further study six months after graduating
(HESA Destination of UK Leavers' Survey 2014/15, published August 2016)

RGU was the best university in Scotland and 9th in the UK for graduate employment
(The Times and Sunday Times Good University Guide 2015)

'A degree from Robert Gordon University is as near to a guarantee of a job as you can get.'

Few graduates were unemployed six months after leaving
– just 3.8% – The lowest rate of any state-funded university in the country.

It's the same every year at Robert Gordon, which has the best graduate jobs record of any university.'

(The Sunday Times University Guide)

Your investment

Outstanding reputation for success

INTERNATIONAL REPUTATION

Aberdeen Business School (ABS) is one of the leading providers of management and professional business education in Scotland. The achievements and continuing success of our graduates in their careers is a true mark of the high quality and recognition given to the postgraduate and undergraduate programmes delivered at the School.

Aberdeen Business School has established links with industry, commerce and the public sector which enables us to design practical, innovative courses which offer students an exceptional learning experience. Our reputation is built on providing employers with professional individuals who have the best technical and personal skills and fully prepares our graduates for their chosen career.



Accreditations and industry links

ACCREDITATION

At RGU we have a strong portfolio of quality courses. The accreditation of these by the professional bodies is verification of the calibre and high quality of the courses we deliver. Please see individual course pages for full information. Robert Gordon University consistently appears in the QS University World Ranking, and our MBA programmes featured in the QS Top 10 Global Online Distance MBA Ranking 2016.

STRONG LINKS TO INDUSTRY

We work closely with employers at every stage, from course development and accreditation, to guest speakers and commercial collaborations with industry. We are committed to successful working partnerships with partner agencies and employers across different sectors throughout the world. These partnerships ensure that all our courses are always timely and relevant.

For information about the close links that we have with leading organisations, institutions and professional bodies please visit the subject area that you are interested in.

For a full list of our accreditations and our links to industry please visit:
www.rgu.ac.uk/industry-links





Our fantastic riverside campus

BEST RIVERSIDE CAMPUS

Located in the heart of the historic Royal Deeside, the University's £120 million riverside campus is one of the most beautiful in Europe and ranks 3rd in the UK for its high-quality facilities (The Times Higher Education Student Satisfaction Survey 2016).

The riverside is home to deer, otters, heron and other wildlife. Our campus has stunning woodland walkways and parkland, connecting our modern, stylish buildings. In twenty minutes you can be in the vibrant city centre of Aberdeen, or surrounded by scenic hills and picturesque countryside.

To view our full list of facilities and find out more, visit
www.rgu.ac.uk/facilities

Or come and see the campus for yourself by registering to attend one of our postgraduate events.
www.rgu.ac.uk/explorepg

Can't make it in person? Take a virtual tour at
www.rgu.ac.uk/virtualtours

Garthdee campus map





An inspirational learning environment

Designed to enhance your learning experience, our modern campus houses an extensive range of cutting-edge teaching facilities and equipment including:

- DART training facility which simulates drilling on an oil platform
- Clinical Skills Centre - mock hospital wards
- Human Performance laboratory
- Digital imaging X-ray suite
- Three-dimensional motion analysis system
- Bioanalytical tissue culture and microscopy facility
- Clean Room suite
- Moot court
- TV and radio studios
- Digital Moffat Space
- Green screen
- Modern Mac and IT labs
- World-class sporting facilities at RGU Sport with three gyms, 25m pool, sports hall and climbing wall
- Landmark library tower overlooking Aberdeen and the River Dee

OIL AND GAS INSTITUTE

The RGU Oil and Gas Institute was set up to provide a front door for companies looking to take advantage of our extensive knowledge and expertise in oil and gas. We have a network of partner institutions and a team of experts who can support your business needs.

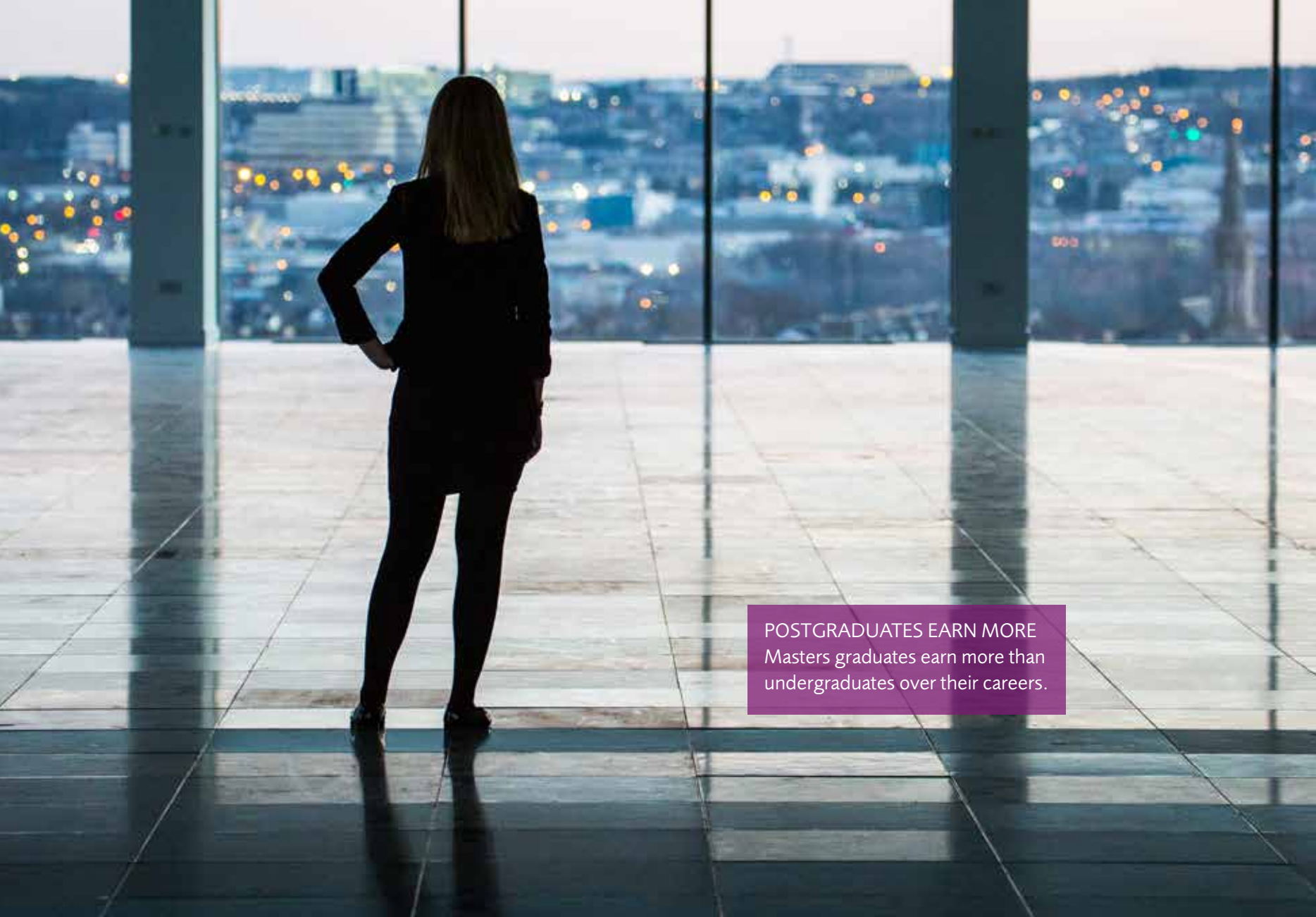
We deliver thought-leadership, exclusive facilities, education, training, consultancy and research for business.

Benefiting from a £5 million investment from the Wood Foundation, the University will ensure that the Institute becomes a global centre of excellence in oil and gas.

The Institute provides businesses with access to world-class expertise in the critical areas of drilling, operations, decommissioning and business excellence.

Led by industry experts and academics, the Institute will work closely with the sector on the research and education required to maximise recovery of the world's hydrocarbon resources and to make decommissioning commercially and environmentally effective.

Find out more at:
www.rgu.ac.uk/ogi



POSTGRADUATES EARN MORE
Masters graduates earn more than
undergraduates over their careers.

Expanding your possibilities

Lifelong learning and Continuing Professional Development

Whether you are an individual looking to further your career, or a manager responsible for the development and training of your staff, Continuing Professional Development (CPD) is fundamental to the development of any career.

CONTINUING PROFESSIONAL DEVELOPMENT (CPD)

Lifelong learning is considered to be an integral part of personal development, and allows you to keep abreast of innovation within your field.

We provide a range of short course modules, teaching and CPD programmes, delivered in a variety of study modes. Find out what we offer at:

www.rgu.ac.uk/profdev

For more information on CPD opportunities at Aberdeen Business School email:
ABSpostgrad@rgu.ac.uk

BENEFITS FOR INDIVIDUALS

- By updating your skills, you will confidently adapt to changes in your industry sector
- You can increase your earning potential
- You will demonstrate a commitment to your profession and your career

BENEFITS FOR EMPLOYERS

- CPD support from an employer can increase and boost staff morale
- Improves recruitment and retention of highly skilled staff
- Individuals will have the skills to react more readily to changes in the sector

PROFESSIONAL STUDIES FRAMEWORK

The Professional Studies Framework (PSF) enables students who have successfully undertaken modules and earned academic credit to use that credit to gain an academic award.

For further information, please go to:
www.rgu.ac.uk/psf

TAILORED DEVELOPMENT FOR ORGANISATIONS

Our dedicated professional development team can provide tailored CPD opportunities to meet the needs of organisations, including bespoke education and training delivered in the workplace. We offer consultations to help plan CPD activities, online and blended learning for your business.

If you are responsible for the development of your staff and would like to know more about this service, please visit:
www.rgu.ac.uk/business-services



Finding your direction

Our Careers and Employability Centre

DEDICATED SPECIALISTS

We have a dedicated centre with a team of career consultants, offering a full range of services to assist individual career planning, job searching and employability needs.

We can support you in recognising and developing your transferable skills, both within and outwith your studies to allow you to secure your perfect opportunity.

The Careers and Employability Centre provides practical career planning advice and job search support to all students and recent graduates of the University. We can assist with your advanced level study and career options you are considering.

Full in-depth career mentoring and careers guidance sessions are available to current students.

CAREER TOOLKIT

When you enrol as a student at RGU, you gain access to 'My Career Toolkit' an online resource with interactive employability topics to help you manage your career.

ON CAMPUS RECRUITMENT

Employers are keen to speak to our students directly and to facilitate this we arrange on-campus recruitment and applications skills presentations where employers can raise the profile of their company and provide more information on the opportunities that they have as well as the benefits of working for their particular company.

CAREERS FAIRS

We organise two large scale Careers Fairs per year, The RGU Careers Fair in October and the North of Scotland Graduate Careers Fair in Spring.

FOR MORE INFO

Our Careers Office is always happy to answer any queries you may have:
Call us on 01224 262110
email careers@rgu.ac.uk
or visit www.rgu.ac.uk/careers

Research degrees

Robert Gordon University has a reputation for internationally excellent and world leading research that is of direct benefit to society.

At Aberdeen Business School our research not only informs academia but is focused on helping to shape and influence the global business community within which we operate. Many of our staff undertake funded research projects with world class impact and publish in top academic journals.

Our Doctoral degrees combine taught elements with practice-focused research, which we now offer in three multidisciplinary themes:

- Doctor of Philosophy (PhD)
- Doctor of Business Administration (DBA)
- Doctor of Information Science (DInfSci)

As part of undertaking your Doctoral degree at ABS, you will be expected to undertake a PGCert in Research Methods and will receive training in qualitative and quantitative methods.

We provide:

- A supervisory team to guide and direct study
- Purpose-built research student facilities
- Research degree coordinators to look after student needs
- Independent assessors to monitor and help keep progress on track



UNIVERSITY RESEARCH THEMES

Business Management

Corporate Level Decision Making

e-Commerce, e-Business and Information Security

Entrepreneurship

Entrepreneurship in Transition Economies

Environmental Management and Policy

Green Consumer Behaviour and Sustainable Consumption

Growth, Development and Internationalisation of SMEs

Higher Education Management and Internationalisation

International Business and Cross-Cultural Management

IT and SMEs

Management

Research in specific industries such as Telecommunications and Oil and Gas/Energy

Social Entrepreneurship, Trust and Social Capital

Human Resources

Corporate Social Responsibility within a university/ business school context

Organisational Emotions

Sustainable Development

The Relationship between Organisational Aesthetics Marketing

Consumer Behaviour (in particular working with children)

Relationship Marketing

Retail Marketing and IT

Sales and Customer Management

Service Quality

Tourism

Public Policy

Governance, Participation (including interest groups) and Democracy

Social and Public Policy

Transport Policy

www.rgu.ac.uk/research

Courses

MANAGEMENT

**Graduate Certificate
Management Studies**

**Graduate Certificate
Project Management**

BA/BA Hons Business Management

MSc Energy Management

MSc Health, Safety and Risk Management

MSc Human Resource Management

MSc International Business

MSc Management

Master of Business Administration (MBA)

MBA Oil and Gas Management

MSc Project Management

**MSc Purchasing and Supply
Chain Management**

MSc Quality Management



CAREER OPTIONS IN MANAGEMENT

Management, across all business functions, deals with bringing people together to accomplish desired goals and objectives efficiently and effectively. Management comprises planning, organising, staffing, leading or directing, and controlling an organisation for the purpose of accomplishing a goal. Resourcing encompasses the deployment and manipulation of human resources, financial resources, technological resources, and natural resources.

- Human Resource Manager
- Insurance Broker
- Project Manager
- Health, Safety and Environment Manager
- Management Consultant
- Chief Executive Officer
- Financial Controller
- Quality Manager
- Financial Risk Analyst
- Purchasing and Supply Chain Manager



Management Studies

Grad Cert

Graduate Certificate is a higher education qualification taught at the same level as the unclassified bachelor's degree but more limited in scope as it has less credits and obtained over a shorter period of time. Although the qualification is at the same level of knowledge and challenge it is without the depth and breadth of the degree study.

Applicants, without a first degree, but with relevant work experience, may undertake a Graduate Certificate to allow access to a post graduate course of study at Aberdeen Business School.

PROGRAMME OVERVIEW

The Graduate Certificate Management Studies provides an overview of the practice of general management within the Management environment, Management of People and Business Accounting for Managers.

This course is designed for those individuals with employment experience, who do not have a first degree, to gain access to the Business Management postgraduate level of study within all Masters degree courses in Management, including MBA at Aberdeen Business School. It is delivered online via our supported distance learning route which allows those in employment to adopt a flexible study routine to suit their personal schedules.

It provides students not only with the knowledge of core management topics but also gives experience of academic skills required for further study. This course can also be undertaken as a development programme suitable for:

- Non-graduates with management experience who wish to progress to postgraduate study in management
- Managers who wish to update their professional business and management skills, especially if coming from a technical discipline

The three modules are studied one at a time and are assessed by a course work assignment at the end of each module.

WHAT YOU WILL STUDY

You will study the following modules:

- Management Environment: Strategic introduction to business and management examining key issues associated with the internal and external environment in which organisations operate
- Management of People: Develop people management skills transferable to professional practice in the workplace
- Business Accounting for Managers Develop knowledge and understanding of the accounting skills and application within financial and management accounting

HOW YOU WILL LEARN

This course is an online course delivered through Campus Moodle, the University's Virtual Learning Environment (VLE) which offers students flexibility of where and when they can study. Online learning allows students to continue to work full-time without the need for a career break and provides the opportunity to enhance careers through academic study and practical translation of the theory.

It offers an opportunity to connect and network worldwide with like-minded individuals across a number of industries all via technology.

This is an undergraduate access course to Post Graduate courses for those without a first degree. The qualification sits between an HND and an unclassified degree.

The Graduate Certificate can be "topped up" to the BA Business Management degree and achieved within one year of study.

BENEFITS TO YOU

Completing this course will also provide you with access to our professionally accredited courses, allowing you to develop your career further and venture into diverse job roles. You will be able to incorporate study with your other commitments whilst working towards a formal qualification.

You will also be able to use your experience from your current role throughout the course, allowing you to critically examine the day-to-day

workings of your own organisation and identify the different functions relevant to the course. It also encourages you to consider issues which may arise in the execution of tasks and reflect critically on the value of your contribution within the organisation.

CAREER OPPORTUNITIES

This course is designed to prepare you for study at Masters degree level, if this is your desired route. The subjects studied cover a range of topics relevant to supervisory or management and will benefit those looking to further their career.

STUDY OPTIONS

Online, 9 months + depending on start date

FEES AND FURTHER INFORMATION

www.rgu.ac.uk/gradcertmanagement

START DATE

September, January and March

FOR MORE INFORMATION

managementstudies@rgu.ac.uk

BENEFITS TO ORGANISATIONS

The ability to adopt a creative approach to addressing business problems and identifying opportunities will allow those within supervisory or managerial roles to create or amend business systems, allowing for increased productivity and effective delivery of services. Undertaking a qualification to improve your performance demonstrates potential for further development and career opportunities.

ENTRY REQUIREMENTS

There are no formal entry requirements, as we recognise your prior experience, but a minimum of two years managerial or supervisory experience is desirable.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score

of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course, although each application will be reviewed on an individual basis.

Full information on this can be found at www.rgu.ac.uk/english-requirements

"The flexibility of the virtual campus served me very well because it was often between 8pm and 2am on week nights that I had the time to do my studies. The content of the modules were all relevant and logically assembled for studying."

Alan Budge, Graduate Certificate in Management Studies

Project Management

Grad Cert

Graduate Certificate is a higher education qualification taught at the same level as the unclassified bachelor's degree but more limited in scope as it has less credits and obtained over a shorter period of time. Although the qualification is at the same level of knowledge and challenge it is without the depth and breadth of the degree study.

Applicants, without a first degree, but with relevant work experience, may undertake a Graduate Certificate to allow access to a post graduate course of study at Aberdeen Business School.

PROGRAMME OVERVIEW

The Graduate Certificate Project Management provides an overview of the practices and concepts of project management. It develops and caters for all project management disciplines including those working in oil & gas, information technology, public sector, business, built environment, engineering, knowledge, health and energy.

This course is designed for those with no first degree, but a minimum of two years experience in project management, who are seeking to study a postgraduate Masters in Project Management. Alternatively, if this is their desired route, someone with a first degree in a different discipline may undertake this certificate for subject knowledge and career progression.

The overall aim is to promote an understanding of the importance of project management and its fundamental principles, concepts and methodologies, through examining the operational, change, commercial and strategic contexts of a diverse range of projects.

WHAT YOU WILL STUDY

You will study the following modules:

- **Project Management: Operations**
Develop an appreciation of the key principles, practices and concepts involved in Project Management operations along with an understanding of the broader project environment

- **Project Management: Change**

Appreciate and understand the implications of change in projects so that any negative impact is minimised and opportunities maximised

- **Project Management: Commercial and Strategic**

This is an undergraduate access course to Post Graduate courses for those without a first degree. The qualification sits between an HND and an unclassified degree.

The Graduate Certificate can be "topped up" to the BA Business Management degree and achieved within one year of study.

HOW YOU WILL LEARN

This course is an online course taught through Campus Moodle, the University's Virtual Learning Environment (VLE) which offers students flexibility of where and when they can study. Online learning allows students to continue to work full-time without the need for a career break and provides the opportunity to enhance careers through academic study and practical translation of the theory.

It offers an opportunity to connect and network worldwide with like-minded individuals across a number of industries all via technology.

This is an undergraduate access course to Post Graduate courses for those without a first degree. The qualification sits between an HND and an unclassified degree.

The Graduate Certificate can be "topped up" to the BA Business Management degree and achieved within one year of study.

Our aim is to deliver a world class Project Management learning experience in conjunction with diverse industry practitioners and professional bodies, to develop emerging and career driven individuals seeking to manage a variety of projects. Our learning approach for both modes of delivery is designed to achieve this.

BENEFITS TO YOU

Completing this course will provide you with access to our professionally accredited MSc Project Management, if this is your desired route, allowing you to develop your career further and venture into diverse job roles. The flexible nature of this course enables you to incorporate study with your other commitments.

You will also be able to apply experience from your current role throughout the course, allowing you

to critically examine the day-to-day workings of your own organisation and identify the different functions relevant to the course. It also encourages you to consider issues which may arise in the execution of tasks and reflect critically on the value of your contribution within the organisation.

You will develop essential decision-making, problem- solving, planning and organisational skills as well as vocational competencies including change control, project scheduling, requirements management, project planning, configuration management and issue management.

CAREER OPPORTUNITIES

This course is designed to prepare you for study at Masters degree level, however it also provides a qualification in its own right. The subjects studied cover a range of topics relevant to anyone with a role or interest in project management and will benefit those looking to further their career.

BENEFITS TO ORGANISATIONS

The ability to apply practical skills and knowledge to current project management responsibilities will enable those within supervisory or managerial roles to create or amend systems, allowing for increased productivity and effective delivery of services. Undertaking a qualification to improve your performance demonstrates potential for further development and career opportunities.

ENTRY REQUIREMENTS

This course is suitable for those who have two years' relevant project experience and are looking to formalise their knowledge and skills or progress within this sector. Your experience can be in either a supervisory, professional or managerial position within any industry including manufacturing, engineering, construction, public sector, voluntary sector or commerce.

Candidates for whom English is not their first language must be able to demonstrate a suitable level in written and spoken English. This is normally demonstrated by providing an IELTS certificate with a score of 6.5, or its equivalent.

Full information on this can be found at www.rgu.ac.uk/english-requirements

STUDY OPTIONS

Online, 9 months + depending on start date

FEES AND FURTHER INFORMATION

www.rgu.ac.uk/gradcertproject

START DATE

September, January and March

FOR MORE INFORMATION

managementstudies@rgu.ac.uk

BA (Hons) Business Management

BA/BA Hons

PROGRAMME OVERVIEW

This is a unique Business Management degree aimed at those who are in full-time employment and who now wish to obtain a formal qualification in management. This part-time degree offers flexibility and choice to those in employment who want to progress their professional and personal development and to gain formal qualifications without putting their careers on hold. This includes those who:

- went straight into employment after school and now wish to strengthen their work experience with a formal qualification. Advanced entry will be considered for individuals with sufficient work experience at a management level allowing the opportunity to achieve a degree within one year
- want to top up further education qualifications such as HNC/HNDs/unclassified degrees
- are looking for a change in career path or work advancements that now requires a business management qualification
- would like to gain a specific postgraduate qualification in management, including an MSc or MBA but who do not possess an undergraduate degree
- wish to study whilst in full time employment
- are not currently in employment and are looking for opportunities

There are qualifications at the end of each year of study within this degree so if you are not in a position to commit to the whole programme you will be able to achieve formally recognised qualifications at each stage.

HOW YOU WILL LEARN

The BA (Hons) Business Management is a blended/online degree course taught through Campus Moodle, the University's Virtual Learning Environment (VLE) which offers students flexibility of where and when they choose to study. Subject materials and activities are delivered online where there is regular communication with tutors and other students to develop learning. Students attend monthly Saturday workshops at the Robert Gordon University in Aberdeen. Stage 3 is delivered by supported online learning.

Blended/online learning allows students to continue to work full-time without the need for a career break and provides the opportunity to enhance careers through academic study and practical translation of the theory. This can also be a great chance to meet like-minded individuals across a number of industries and develop networking opportunities.

Campus Moodle offers full open access to tutors and other class members. Students have the benefit of being part of a group of learners with the invaluable opportunity to participate in active, group-related learning within a supportive online community setting. The online campus provides students with course materials which include:

- Online activities
- Discussion forums - student and tutor led
- Up-to-date web technology for delivery methods
- User friendly-material

ENTRY REQUIREMENTS

Each application is individually assessed based on previous qualifications and the level of business and management experience. We welcome applications from students who have non-standard qualifications or indeed no qualifications but relevant work experience.

WHAT YOU WILL STUDY

The course has four stages., with various entry and exit points available. Further details: www.rgu.ac.uk/managementflexible

Stage 1

- Business Management Environment
- Financial Accounting for Managers
- Accounting for Management Decisions
- HRM for Managers
- Introduction to Marketing
- Academic and Professional Skills
- Professional Skills Portfolio I

Stage 2

- Personal & Business Finance Decisions
- Operations Management
- Business Law
- Business Consultancy Project
- Public Relations
- Understanding Organisations
- Professional Skills Portfolio II

(Exemption from Stage 3 can be applied for to allow direct progress to Stage 4 for those with Prior Relevant Business Experience who have completed Stages 1 & 2.)

Stage 3

- Management Environment OR Project Management – Operations
- Management of People OR Project Management - Change

- Business Accounting for Managers OR Project Management – Commercial & Strategic
- Creating a Business Opportunity
- Business Consultancy Project

Stage 4

- Business Strategy
- Corporate Governance
- Human Resource Management and Organisational Development: Theory and Practice
- Leadership
- Marketing Communications
- Research Methods: Proposal
- Thesis

STUDY OPTIONS	START DATE
Blended learning from 1 to 4.5 years	September
FEES AND FURTHER INFORMATION	FOR MORE INFORMATION
www.rgu.ac.uk/Managementflexible	managementstudies@rgu.ac.uk

MSc Energy Management

PgCert/PgDip/MSc

PROGRAMME OVERVIEW

This course has been developed in response to the needs of local industry and enterprise in line with the emerging importance of the energy sector both nationally and globally.

This course is designed to provide comprehensive practice-based management education to those currently working or who wish to enter the energy industry. You will cover upstream management education for oil and gas, sustainable and renewable energy and the interface and opportunity between these industries.

All students will undertake a business research or consultancy project focused on energy industry. You will work as a team to address a specific issue/problem of strategic nature and translate this into a feasible research plan, undertake a significant piece of independent research in an applied aspect of energy business, and discuss the findings coherently in an appropriate management report.

WHAT YOU WILL STUDY

On this course students gain experience of key decision-making in a range of business functions. This knowledge can then be applied at a strategic level in the Strategic Management or the Energy Industry modules.

Modules provide the theory, policy and practice aspects of the energy industry with linkages to subject areas such as health, safety and risk in an organisational context, finance and economics. Some of the modules that will be studied are:

- Renewable Energy Management
- Energy Policy and the Environment
- Strategic Analysis for the Energy Sector
- Oil and Gas Economics
- Energy Finance
- Oil and Gas Management
- Safety, Health and Environmental Risk Management
- Capstone module allows students to further synthesise and apply specialist knowledge to professional practice

HOW YOU WILL LEARN

The Energy Management course is available by full-time study. The start dates is September.

You will learn through a combination of lectures, seminars and workshop sessions. These comprise of a mix of group study, discussion, simulation and presentations of findings by teams and individuals. You will work as an individual and also as part of a team on case studies, team activities, presentations and discussions. Access to our virtual learning environment, Campus Moodle, is also provided giving you access from home to learning materials (including videos, e-books and journals).

CPD: There is also the option to study individual modules on this course for the purpose of Continuing Professional Development (CPD).

BENEFITS TO YOU

The content of this course reflects feedback from the energy industry and is intended to fulfil the management training requirements for technical, business and early career managers within the sector. The course will add to your professional skill-set and not only enhance your career prospects but allow you to examine and improve the day to day workings of your own organisation

The course is accredited by the Energy Institute (EI). The EI accreditation is recognition of the high level of energy content, quality training and academic expertise provided. This accreditation also means that you will be entitled to free student membership of the EI.

CAREER OPTIONS

Consultation with the energy industry has been highlights fundamental recruitment issues within the industry and the requirement for managers capable of leading these organisations and adding value.

The MSc Energy Management will enable you to develop your career further and venture into a variety of energy sectors, including electricity, bio fuels, renewables, nuclear, oil and gas. The course will prepare you for a variety of opportunities in, for example, energy management, energy assessment, environmental management, carbon management, risk management, distribution, exploration, economics, production, engineering and safety.

ENTRY REQUIREMENTS

Applicants should have a keen interest in the energy sector and will normally hold a good honours degree.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

Full information on this can be found at www.rgu.ac.uk/english-requirements

STUDY OPTIONS	START DATE
Full-time, 1 year	September
FEES AND FURTHER INFORMATION	FOR MORE INFORMATION
www.rgu.ac.uk/mscenergymanagement	management@rgu.ac.uk
ACCREDITATION	



MSc Health, Safety and Risk Management

PgCert/PgDip/MSc

PROGRAMME OVERVIEW

This course focuses on the strategic perspective of the area of health, safety and risk and has been designed to study the management, rather than the technical applications, of this rapidly expanding area of expertise.

High quality health, safety and risk management education and skills are crucial to the success and stability of any organisation today. In recognition of the importance of this area we have worked with experienced practitioners in designing the programme, both in the subjects covered and in its development and mode of delivery. This expertise, along with informed academic knowledge and skills, provides a course which teaches the skills and knowledge for the practical application of strategic health, safety and risk management, which is essential in the professional environment today.

The course will also be of interest to managers who wish to attain a formal management qualification in this area and others who wish to develop careers in this field.

WHAT YOU WILL STUDY

Year 1 Semester 1

- Personal and Research Skills for Professionals
- The Safety Framework: Plan

Year 1 Semester 2

- The Safety Framework: Do, Check, Act

Award: Postgraduate Certificate Health, Safety and Risk Management

Year 2 Semester 1

- The Influential Safety Practitioner:
Understanding Individuals and Organisations

Year 2 Semester 2

- Strategic Risk Management
- Personal & Professional Development

Award: Postgraduate Diploma Health, Safety and Risk Management

Year 3 Semester 1

- Capstone

Year 3 Semester 2

- Capstone

Award: Master of Science, Health, Safety and Risk Management

HOW YOU WILL LEARN

The course is studied online. This flexible approach will provide the opportunity for those working in the field, and who wish to attain a formal management qualification in this area, to study and also maintain their career path.

Online delivery is through the University's Virtual Learning Environment, Campus Moodle, where you will have access to the same teaching material as on-campus students. There will be the opportunity for you to interact with tutors and fellow students from around the world.

Continuing Professional Development (CPD): It is also possible to enrol for individual modules on a CPD basis and this course provides the opportunity to develop reflective skills which continue to enhance your knowledge and expertise throughout your career.

BENEFITS TO YOU

This course is fully accredited by IOSH, the world's largest professional health and safety organisation and completing this course will enable you to gain recognition from your employer and fellow professionals. This professional accreditation also ensures the content is of the highest industry standard. You will also have the opportunity to apply for Graduate Membership with IOSH on completion of the PgDip award.

BENEFITS TO ORGANISATIONS

The provision of high quality health, safety and risk management education and skills is crucial to the success and stability of any organisation today. In recognition of the importance of this area, we have worked with experienced practitioners in designing this course, both in the subjects covered and in its development and mode of delivery. This expertise, along with informed academic knowledge and skills, provides graduates with the skills and knowledge for the practical application of strategic health, safety and risk management, which is essential in the professional environment today.



CAREER OPTIONS

Those graduating with a Masters in Health, Safety and Risk Management, already working in this area, will be able to demonstrate competency in the strategic management of health, safety and risk and develop their career towards senior management roles.

Other graduates wishing to move into this field and develop their career will be able to improve their employment opportunities by demonstrating knowledge and understanding of the health, safety and risk management and the related issues along with a track record of successful Masters level study in the field.

ENTRY REQUIREMENTS

This course is suitable for middle to senior managers who have responsibility for, or an interest in, health, safety and risk management. The course will also be of interest to managers who wish to attain a formal management qualification in this area and those who wish to develop careers in this field.

This course is ideal for students who: possess a good honours degree (first or second class) or equivalent qualification in a relevant subject from a UK university or recognised overseas institution and able to demonstrate competence in written English.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

Full information on this can be found at www.rgu.ac.uk/english-requirements

A key feature of the course is the work-based project where you will be given the opportunity to demonstrate your ability to apply your knowledge and understanding of health, safety and risk to a current work-related problem or issue.

In addition to the legal perspectives, you will also be encouraged to consider the management, human and psychological factors essential to the successful implementation of health, safety and risk strategy.

STUDY OPTIONS	START DATE
Online, 3 years	September
FEEES AND FURTHER INFORMATION	FOR MORE INFORMATION
www.rgu.ac.uk/healthsafetyrisk	HRManagement@rgu.ac.uk
ACCREDITATION	



MSc Human Resource Management

PgCert/PgDip/MSc

YOU WILL LEARN HOW TO:

- Make an immediate and effective contribution to the HR function within your organisation; helping to attract, retain and develop the people needed for organisational success
- Understand and evaluate why and how HR should contribute to the strategic development of your organisation; how to influence change, and recognise and plan for the impact of wider environmental issues on the management of human resources
- Demonstrate competence in a wide range of professional skills, including people management and leadership, business understanding, strategic thinking, professional and ethical behaviour

PROGRAMME OVERVIEW

This course prepares students for the management of human resources in the global context. It is suitable for those in the field who need to develop their skills and abilities to meet the needs of today's rapidly changing organisations.

The course is highly regarded by the HR community within the North of Scotland and has the continuing support of the North of Scotland and Islands Branch of the Institute. It has been fully accredited by the Chartered Institute of Personnel and Development (CIPD) since 1980 and since 2005 for online delivery. This accreditation enables the course to provide a gateway to membership of the CIPD, which is highly valued and widely accepted as a requirement of practice by employers throughout the UK and increasingly abroad.

Students who successfully complete the PgDip (all modes of study) will meet the knowledge requirements for professional grade Membership of the CIPD. The PGCert is also CIPD approved, meeting part of the CIPD Advanced Standards.. All students are required to join the CIPD as a student member within one month of commencing their course. (CIPD fees for first year only of study are paid by the University).

BENEFITS TO YOU

On completion of the PgDip, you will gain Associate Membership of the CIPD, a highly valued status widely accepted as a requirement of practice by employers throughout the UK and increasingly abroad. As a student on the course, you will be required to join the CIPD and this provides you with benefits such the ability to attend local events, access resources and invaluable networking opportunities.

HOW YOU WILL LEARN

Full-time Study

In full-time mode, you will learn through a combination of lectures, seminars and workshop sessions. These comprise of a mix of group study, discussion, simulation and presentations of findings by teams and individuals. You will work as an individual and also as part of a team on case studies, team activities, presentations and discussions.

Access to our virtual learning environment, Campus Moodle, is also provided giving you access from home to learning materials (including videos, e-books and journals).

Part-time Study

Our part-time delivery mode allows students to study, through day-release, alongside full-time students, allowing face-to-face interaction with tutors and classmates.

Distance Learning

Our supported distance learning mode of delivery allows you to study online from any location and is designed to fit in around your work commitments. Tutors will recreate the same challenging interactive format of the on-campus courses for those studying at a distance. Our virtual learning environment, Campus Moodle offers full and open access to tutors and other class members. Students have the benefit of being part of a group of learners with the invaluable opportunity to participate in active, group related learning within a supportive online community setting.



CAREER OPTIONS

Career opportunities are extensive and span the public and private sectors globally. Previous students have gone on to roles such as learning and development advisor, group HR director, HR business partner, independent HR consultant and lecturer in HR.

WHAT YOU WILL STUDY

Stage 1

- Leading, Managing and Developing People
- Personal and Research Skills for Professionals
- HRM: Knowledge into Practice: Finding, Keeping and Developing People

Total for Stage: 60
(Exit Award: PgCert. CIPD approved)

Stage 2

- Managing Human Resources in a Business Context
- Personal and Professional Development
- HRM Knowledge into Practice: Creating and Maintaining Engagement

Total for Stage: 60
Total credits to date: 120
(Exit Award: PgDip. CIPD approved)

Stage 3

- Capstone (MSc)

Total for Stage: 60
Total credits to date: 180
(Exit Award: MSc HRM)

ENTRY REQUIREMENTS

A good honours degree in a relevant subject. Applicants with a degree or degree equivalent qualification and relevant work experience at a suitable level within an organisation for an appropriate length of time may be considered, as may qualifications from an approved professional body.

All applications must be accompanied by a Personal Assessment Form. This is a supplementary part of the selection process.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

Full information on this can be found at www.rgu.ac.uk/english-requirements

STUDY OPTIONS	START DATE
Full-time, 1 year Part-time, 3 years* Online, 1 year Part-time Online, 3 years *subject to availability	September
FEES AND FURTHER INFORMATION	FOR MORE INFORMATION
www.rgu.ac.uk/hrm	HRManagement@rgu.ac.uk
ACCREDITATION	

Day-release
CIPD



MSc International Business

PgCert/PgDip/MSc

PROGRAMME OVERVIEW

Our MSc International Business degree will prepare you for the world of international business. This course offers applied knowledge alongside practical management skills development.

Studying on this course will provide you with a comprehensive and up-to-date knowledge of international business management, including key theories and concepts and also the ability to apply a significant range of professional skills, practices and techniques in international business management. Students have the option to focus in the areas of international business management relevant to their needs and interests.

YOU WILL LEARN HOW TO:

- Understand the various functions involved in international business management including key theories and concepts
- Apply a significant range of professional skills, practices and techniques in international business
- Analyse, plan and undertake effective leadership and executive decision making
- Communicate effectively within the international business discipline, including interpersonal communication and teamwork, and the use of financial and other management information

HOW YOU WILL LEARN

Full-time

In full-time mode, you will learn through a combination of lectures, seminars and workshop sessions. These comprise of a mix of group study, discussion, simulation and presentations of findings by teams and individuals. You will work as an individual and also as part of a team on case studies, team activities, presentations and discussions. Access to our virtual learning environment, Campus Moodle, is also provided.

Distance Learning

Our supported distance learning mode of delivery allows you to study online from any location and is designed to fit in around your work commitments. Experienced industry professionals will recreate the same challenging interactive format of the on-campus courses for those studying at a distance. Our virtual learning environment, Campus Moodle offers full and open access to tutors and other class members. Students have the benefit of being part of a group of learners with the invaluable opportunity to participate in active, group-related learning within a supportive online community setting.

WHAT YOU WILL STUDY

- Finance For Managers
- Global Business Environment
- Marketing Strategy
- Enterprise Creation
- International Human Resource Management
- International Business Strategy
- Capstone

BENEFITS TO YOU

This course is intended to develop managers as independent thinkers with the necessary knowledge, understanding and competencies to operate successfully in the international business environment. You will gain the management skills necessary to progress within international business at middle management level and senior management level.

STUDY OPTIONS

Full-time, 1 year
Online, 3 years

FEES AND FURTHER INFORMATION

www.rgu.ac.uk/internationalbusiness

START DATE

September and January

FOR MORE INFORMATION

Management@rgu.ac.uk

CAREER OPPORTUNITIES

For those already working in business management, you will be able to progress into an international position, enabling you to enhance your career prospects. If you are looking to enter this field and have no relevant formal qualifications, this course will allow you to gain the necessary knowledge and understanding.

ENTRY REQUIREMENTS

This course is suitable for those who have an undergraduate degree and are looking to further specialise and build a career within international business. It is also designed for existing practitioners who would like to progress into more senior management roles.

Applicants for this course will normally have a good honours degree. However, those who do not possess an honours degree, but have a degree or degree equivalent qualification and work experience at a suitable level within an organisation for an appropriate length of time, will be considered. Qualifications from an approved professional body will also be taken into account.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

Full information on this can be found at www.rgu.ac.uk/english-requirements

I found the course extremely well run, with very focused and relevant learning material. The IB course is very well balanced and covers all aspects of importance for the export manager or entrepreneur.

Vincent English
MSc International Business

MSc Management

PgCert/PgDip/MSc

PROGRAMME OVERVIEW

This course will allow you to develop knowledge and understanding combined with business and management skills suitable for professional practice at middle management level. You will cover general management elements and key functional areas alongside the development of professional skills, practices and techniques within the management environment.

You will learn to analyse, plan and undertake effective decision making, inter-personal communication, including teamwork, and how to effectively use financial and other management information tools.

WHAT YOU WILL STUDY

Full-time study mode

- Global Business Environment
- Finance for Managers
- Marketing Strategy
- Economics of Business
- Global Leadership Challenge
- Business Strategy
- Enterprise Creation
- Capstone

Online study mode

- Global Business Environment
- Finance for Managers
- Marketing Strategy
- Economics of Business
- Global Leadership Challenge
- Business Strategy
- Enterprise Creation
- Capstone

HOW YOU WILL LEARN

Full-time

In full-time mode, you will learn through a combination of lectures, seminars and workshop sessions. These comprise of a mix of group study, discussion, simulation and presentations of findings by teams and individuals. You will work as an individual and also as part of a team on case studies, team activities, presentations and discussions. Access to our virtual learning environment, Campus Moodle, is also provided.

Distance Learning

Our supported distance learning mode of delivery allows you to study online from any location and is designed to fit in around your work commitments. Experienced industry professionals will recreate the same challenging interactive format of the on-campus courses for those studying at a distance. Our virtual learning environment, Campus Moodle offers full and open access to tutors and other class members. Students have the benefit of being part of a group of learners with the invaluable opportunity to participate in active, group-related learning within a supportive online community setting.

You will cover general management elements and its key functional areas alongside the development of professional skills, practices and techniques within the management environment. You will learn to analyse, plan and undertake effective decision making, interpersonal communication, including teamwork, and the use of financial and other management information tools.



CAREER OPPORTUNITIES

The broad course syllabus will enable you to access a wide range of management careers and has been successful in providing graduates of a non-business discipline with entry to careers in business and management, and enhancing the career development opportunities for junior and middle managers, working within both the public and private sectors.

BENEFITS TO YOU

This course will enable you to develop the necessary skills to progress your career as a consultant, middle level business manager or entrepreneur. This course is recognised by the Chartered Management Institute (CMI) which is committed to maintaining high standards of professional skill, ability and integrity amongst all practitioners. This is achieved through ensuring recognised courses meet the specifications of their own professional qualification programmes, therefore ensuring you will acquire the necessary knowledge and skills to match these requirements and to gain recognition within the sector.

Upon graduating from this course you will be eligible to apply for Associate Membership of the Chartered Management Institute (ACMI). Once you have completed three years in relevant employment you will become a full member (MCMI).

ENTRY REQUIREMENTS

Applicants will require a good honours degree. Those who do not possess an honours degree but have a degree, or degree equivalent qualification, and work experience at a suitable level within an organisation for an appropriate length of time, will be considered. Qualifications from an approved professional body will also be taken into account.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

Full information on this can be found at www.rgu.ac.uk/english-requirements

STUDY OPTIONS	START DATE
Full-time, 1 year Online, 3 years	September and January
FEES AND FURTHER INFORMATION	FOR MORE INFORMATION
www.rgu.ac.uk/mscmanagement	ManagementOps@rgu.ac.uk
ACCREDITATION	



MSc Project Management

PgCert/PgDip/MSc

PROGRAMME OVERVIEW

This course offers a combination of theory and practice, allowing you to develop the key competencies to face the challenging demands of current project management. You will learn through working on real-life projects and case studies which provide a rich experience across all disciplines and sectors. The key to success within this industry is the development of key transferable skills which go hand-in-hand with standards, methodologies, theories and concepts within project management.

WHAT YOU WILL STUDY

- Project Fundamentals
- Commercial Integrity
- Professional Body of Knowledge
- Project Planning, Evaluation and Control
- Capstone
- Project Teams and Behaviours
- Strategic Risk Management
- Project Strategy, Leadership and Governance

Plus 1 elective module from*

- Quality and Environmental Management Systems
- Supply Chain Management
- Oil and Gas Management

* Elective modules will only run where there are sufficient numbers.

HOW YOU WILL LEARN

Full-time

In full-time mode, you will learn through a combination of lectures, seminars and workshop sessions. These comprise of a mix of group study, discussion, simulation and presentations of findings by teams and individuals. You will work as an individual and also as part of a team on case studies, team activities, presentations and discussions. Access to our virtual learning environment, Campus Moodle, is also provided.

Distance Learning

Our supported distance learning mode of delivery allows you to study online from any location and is designed to fit in around your work commitments. Tutors will recreate the same challenging interactive format of the on-campus courses for those studying at a distance. Our virtual learning environment, Campus Moodle offers full and open access to tutors and other class members. Students have the benefit of being part of a group of learners with the invaluable opportunity to participate in active, group-related learning within a supportive online community setting.

CAREER OPPORTUNITIES

The project management process can be applied globally; this enables you to cross sectors, industries and even national borders. Project management encompasses competencies, skills and knowledge required for most management roles and you can build on these to meet your own career aspirations. This subject area is very flexible and this course is designed to meet the requirements of a range of sectors.

Our students have gone on to work within oil and gas, energy, engineering, built environment, construction, education, film, research and development, local government and financial industries. Typical roles include project engineers, quality managers, project administrators, capital project administrators, finance managers, web design managers, contracting managers, procurement/purchasing managers, project and programme coordinators.

BENEFITS TO YOU

We are the first of only 30 institutions spanning globally to be accredited by the Project Management Institute Global Accreditation Centre for Project Management Education Programs (GAC), and the first UK University to achieve this overall. GAC accreditation ensures the high standard and quality which is offered at Aberdeen Business School. Aberdeen Business School itself is also recognised by the Project Management Institute (PMI) as a Global Registered Education Provider.

Registered Education Providers (REP) are organisations approved by PMI to offer project management training for Professional Development Units (PDU). Upon successful completion of the Professional Body of Knowledge module, students will be in a good position to go on to complete the professional qualifications which are offered by the APM and PMI at their own cost.

ENTRY REQUIREMENTS

Applicants will require a good honours degree. Those who do not possess an honours degree but have a degree, or degree equivalent qualification, and work experience at a suitable level within an organisation for an appropriate length of time, will be considered. Qualifications from an approved professional body will also be taken into account.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

Full information on this can be found at www.rgu.ac.uk/english-requirements

STUDY OPTIONS

Full-time, 1 year

Online, 3 years

FEES AND FURTHER INFORMATION

www.rgu.ac.uk/projectmanagement

START DATE

September and January

FOR MORE INFORMATION

ManagementOps@rgu.ac.uk

ACCREDITATION



My Masters degree from the Robert Gordon University in Aberdeen has placed me on a pedestal in my career and on the path to endless opportunities.

Okeoghene Ugbehe
MSc Project Management

MSc Purchasing and Supply Chain Management

PgCert/PgDip/MSc

PROGRAMME OVERVIEW

The MSc Purchasing and Supply Chain Management provides a specialised focus on a strategically important aspect of business.

This course is suitable for professionals who wish to develop knowledge, understanding and business management skills in the fields of purchasing and supply chain management. It is accredited by The Chartered Institute of Purchasing and Supply (CIPS) and provides a more specialist focus in line with CIPS.

The core subject areas develop transferable management skills enabling organisational and contextual linkage with the specialist areas of procurement and the supply chain.

The specialist subject areas aim to develop an understanding and application of the concepts and frameworks which could be taken back into the workplace. The dissertation stage enables in-depth research to be undertaken investigating organisations' challenges in this field.

You can study this course full-time, part-time or online.

WHAT YOU WILL STUDY

- The Economics of Business
- Finance for Managers
- Operations Management
- Purchasing Principles and Law
- Supply Chain Management
- Strategic Purchasing
- Project Strategy, Leadership and Governance
- Project Management Fundamentals
- Capstone

HOW YOU WILL LEARN

Full-time

In full-time mode, you will learn through a combination of lectures, seminars and workshop sessions. These comprise of a mix of group study, discussion, simulation and presentations of findings by teams and individuals. You will work as an individual and also as part of a team on case studies, team activities, presentations and discussions. Access to our virtual learning environment, Campus Moodle, is also provided.

Distance Learning

Our supported distance learning mode of delivery allows you to study online from any location and is designed to fit in around your work commitments. Tutors will recreate the same challenging interactive format of the on-campus courses for those studying at a distance.

Our virtual learning environment, Campus Moodle, offers full and open access to tutors and other class members. Students have the benefit of being part of a group of learners with the invaluable opportunity to participate in active, group-related learning within a supportive online community setting.

BENEFITS TO YOU

This course is fully accredited by CIPS, ensuring that the content is in line with requirements for MCIPS membership status.

The institution is committed to maintaining high standards of professional skill, ability and integrity amongst all practitioners engaged in purchasing and supply chain management. This is achieved through ensuring all accredited courses meet the specifications of their own professional qualifications programmes. The accreditation of this course ensures you have the necessary knowledge and skills to match these requirements and to gain recognition within the sector.

STUDY OPTIONS

Full-time, 1 year
Part-time, 3 years
Online, 3 years

FEES AND FURTHER INFORMATION

www.rgu.ac.uk/pscmangement

START DATE

September and January

FOR MORE INFORMATION

ManagementOps@rgu.ac.uk

ACCREDITATION



CAREER OPPORTUNITIES

Career opportunities are wide and varied, spanning public and private organisations across industries ranging from oil and gas to retail. Previous graduates have progressed into specialist procurement and supply chain management roles across industries around the globe including logistics manager in oil and gas, supply chain manager in the retail sector, buyer in the aerospace industry and operations manager in an oil and gas services company.

ENTRY REQUIREMENTS

Applicants will require a good honours degree. Those who do not possess an honours degree but have a degree or degree equivalent qualification and work experience at a suitable level within an organisation for an appropriate length of time, will be considered. Qualifications from an approved professional body will also be taken into account.

The International College at Robert Gordon University (ICRGU) offers entry into the MSc Purchasing and Supply Chain Management at Robert Gordon University for International Students.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

Full information on this can be found at www.rgu.ac.uk/english-requirements

MSc Quality Management

PgCert/PgDip/MSc

PROGRAMME OVERVIEW

This online course provides a broad practical knowledge in the field of quality management providing graduates with the capability to apply these concepts in a work environment.

The course will provide you with a comprehensive understanding and focuses on Total Quality Management (TQM), strategic quality management, performance management and quality improvement alongside relevant tools, techniques, models and frameworks.

It is suitable for professionals who wish to develop knowledge, understanding and business management skills in the fields of quality management and business improvement.

It will also appeal to those with an undergraduate degree who want to build career within quality management and to existing practitioners who need to enhance and develop their knowledge, competencies, understanding and quality management skills to progress within the profession.

The course comprises a range of specialist subject areas focusing on Quality Systems, Quality Improvement and Management Development. These key areas will help an organisation with the areas of quality assurance (QA), quality control (QC), and continuous improvement.

WHAT YOU WILL STUDY

- Supply Chain Management
- Finance for Managers
- Operations Management
- Strategic Risk Management
- Project Fundamentals
- Performance Planning and Decision Making
- Quality, Environmental and Sustainable Management Systems
- Quality Management and Excellence Models
- Capstone

HOW YOU WILL LEARN

The course is delivered online and is studied part-time over 3 years.

Our supported distance learning mode of delivery allows you to study online from any location and is designed to fit in around your work commitments. Tutors will recreate the same challenging interactive format of the on-campus courses for those studying at a distance.

Our virtual learning environment, Campus Moodle offers full and open access to tutors and other class members. Students have the benefit of being part of a group of learners with the invaluable opportunity to participate in active, group-related learning within a supportive online community setting.

CAREER OPPORTUNITIES

This course will equip you for a career as a leading quality professional within both public and private sectors across industries globally.

Our graduates have gone on to successful careers in a variety of industry sectors. These include energy, charity, pharmaceutical, and mining in roles such as:

- Quality Manager
- Reliability Manager
- Project Quality Controller
- Quality Auditor
- Technical Inspector
- Quality Planner

Organisations are experiencing pressures to improve performance through increased efficiencies and reduction of waste across the organisation and supply network, making the management of quality and performance at an operational and strategic level more essential than ever.

BENEFITS TO YOU

This course is accepted by the Chartered Quality Institute (CQI) – formerly the Institute of Quality Assurance (IQA) – as part of the academic entry requirements for full CQI membership. Acceptance of our MSc Quality Management with the Institute is evidence that this course is committed to maintaining high standards of professional skill, ability and integrity of our learners and participants including meeting a wide range of industry demands in quality management approaches. The acceptance of this course by the CQI also demonstrates that you will acquire the necessary knowledge, competencies and skills to match these requirements and to gain recognition within the sector. This course is accepted as part of qualification route to full CQI Membership (MCQP).

STUDY OPTIONS
Online, 3 years
FEES AND FURTHER INFORMATION
www.rgu.ac.uk/qualitymanagement
START DATE
September and January
FOR MORE INFORMATION
ManagementOps@rgu.ac.uk
ACCREDITATION



ENTRY REQUIREMENTS

Candidates should normally possess either a degree/Honours degree or degree-equivalent qualification in a relevant degree subject, awarded by a UK University or recognised Overseas Institution or qualifications of an approved Professional Body or Institution. Candidates with relevant industrial, commercial or professional experience at a level sufficient to justify exemption from the normal requirements may be considered.

In certain circumstances, students with ordinary degrees but with extensive appropriate work-experience within the sector can be admitted to a particular course at the discretion of the Course Leader and the Postgraduate Management Team.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

Full information on this can be found at www.rgu.ac.uk/english-requirements

Master of Business Administration

Full-time

PROGRAMME OVERVIEW

Our AMBA-accredited MBA programme enables you to develop advanced leadership skills and an understanding of the functional components of management before moving into areas of specialist study.

You will gain an understanding of the importance of the social, political, economical, cultural and technological elements of national and international strategy, enabling you to apply this knowledge to inform decision making.

Through the course structure, you will gradually gain experience of decision making in relation to a range of business functions. Through a range of specialist modules, you will develop an in-depth understanding of a particular aspect of business management, allowing you to tailor your course to your career aspirations.

This fundamental knowledge can then be applied at a strategic level in the strategic management and leadership modules where you will gain practical skills in analysis of complex corporate situations and generation of effective and innovative strategies for organisational success.

The final consultancy project module will give you an opportunity to further synthesise and apply specialist knowledge to professional practice.

You will be taught via a combination of guest speakers, seminars, workshops, lectures, group study, discussion, debate, simulation and presentations of findings by teams and individuals. Previous guest speakers have included national and local senior managers who have covered key topics such as the challenging strategic issues of turnaround and managing decline.

The study group is a peer-support network and allows for individuals to pull on the strengths and experiences of fellow classmates while being supported and challenged to address weaknesses.

You will also have access to our online learning environment, Campus Moodle, allowing you to engage with the full level of services available on-campus and online. Resources for full-time students include a dedicated MBA suite equipped with PCs and a range of supportive and dynamic learning materials, including lecture slides, case studies, study groups, video footage and full library resources.

As part of the MBA programme, all students must attend our Leadership Week event (9 days in total) which includes a Business Simulation Exercise. All members of staff, whether part of the MBA management team, the academic faculty, the support team or technical team, are approachable and open.

CONSULTANCY PROJECT

The full-time course concludes with a 12-week consultancy project, allowing you to put into practice the leadership and strategic-thinking skills developed during the course. MBA projects are designed to enhance career development by enhancing your research, analytical, communication and personal skills. All projects are strategic in nature and focus on real problems or opportunities facing an organisation.

You will act as a consultant with a business client on an agreed issue relating to its operations. This element of the course is designed to enable you to apply knowledge within a practical context, face challenges of working within new settings, apply learning to new problems and earn valuable experience of working in a multi-national environment.

We work with you to ensure your project is strategic in nature and sponsored directly by senior management of your host organisation.

WHAT YOU WILL STUDY

- Business Economics
- Strategic Management
- Financial and Management Accounting
- Corporate Financial Management
- People Management and Organisational Development
- Strategic Management Environment
- Strategic Operations and Project Management
- Technology Innovation and Commercialisation
- Leadership, Communication and Change
- Consultancy Project
- Business Development, Marketing and Sales

WHO SHOULD ATTEND

The course has been designed to provide experienced practitioners with the advanced business, management and leadership skills required to operate at a strategic level as a contemporary business manager. The course is aimed at middle to senior managers or those aspiring to these positions.

ENTRY REQUIREMENTS

- 1st class or 2nd class upper (2:1) Honours-level degree
- Minimum three years' professional experience that includes some management responsibility of people, resources, projects or finance
- If you do not have a first degree but have five years or more senior management experience you may be considered.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course. www.rgu.ac.uk/english-requirements

STUDY OPTIONS	START DATE
Full-time, 54 weeks	September
FEES AND FURTHER INFORMATION	FOR MORE INFORMATION
www.rgu.ac.uk/mba	MBA@rgu.ac.uk
ACCREDITATION	



Master of Business Administration

Part-time executive/online

PROGRAMME OVERVIEW

Our AMBA-accredited MBA enables you to develop advanced leadership skills and an understanding of the functional components of management before moving into areas of specialist study.

PART-TIME

This course has been designed to fit around your work commitments, allowing you to complete the MBA on campus (weekend delivery) whilst continuing to work. Similar to the full-time MBA programme, you will be taught via a combination of guest speakers, seminars, workshops, lectures, group study, discussion, debate, simulation and presentations of findings by teams and individuals. You will cover the same modules as the full-time cohort, however these will be split over the first two years culminating in a consultancy project in the final year.

FLEXIBLE ONLINE LEARNING

The online MBA was ranked in the global top 13 by QS Top MBA in 2017. The Financial Times and Business Week rank our online MBA in the top 40 online MBA programmes available globally.

As per the part-time programme, the online MBA has been designed to fit in and around your work commitments, allowing you to study from any location. You will be taught via our virtual learning environment CampusMoodle, which allows us to recreate the same challenging interactive format of the oncampus MBA programme for those studying at a distance. The online MBA uses the same material and content as the full-time on-campus course and is delivered by the same subject specialists.

This course follows the same curriculum as the full-time programme and you will be taught via a mixture of online lectures (live and recorded), guest speakers, facilitated group activities, discussion forums and individual exercises culminating in a consultancy project.

LEADERSHIP WEEK'

During the course of your degree you are required to attend a nine-day leadership week which takes place in the last week of May in your second year. You will need to factor in the cost for travel, accommodation and subsistence for these nine days. This event brings together a number of speakers from academia and industry. During the event there will be a mix of academic and practical workshops. Each session will explore a different aspect of leadership and aims to enhance students' skills and provide an opportunity to network. The event will be hosted in the modern facilities at Aberdeen Business School, Garthdee.

CONSULTANCY PROJECT

The Consultancy Project allows you to work internally with colleagues on an issue relating to your organisation. You will be supported by a tutor throughout the process who will work with you to ensure your chosen topic is strategic in nature and sponsored directly by the senior management of your organisation. For many students, project 'buy-in' opens a valuable channel of communication with the highest levels within their own organisation and improves their visibility and profile, providing significant benefits to both themselves and their employer.

WHO SHOULD ATTEND

The course has been designed to provide experienced practitioners with the advanced business, management and leadership skills required to operate at a strategic level as a contemporary business manager. The course is aimed at middle to senior managers or those aspiring to these positions.

WHAT YOU WILL STUDY

- Business Economics
- Financial and Management Accounting
- Corporate Financial Management
- People Management and Organisational Development
- Strategic Management Environment
- Strategic Operations and Project Management
- Strategic Management
- Technology Innovation and Commercialisation
- Leadership, Communication and Change
- Consultancy Project
- Business Development, Marketing and Sales

ENTRY REQUIREMENTS

- 1st class or 2nd class upper (2:1) Honours-level degree
- Minimum three years' professional experience that includes some Management responsibility of people, resources, projects or finance
- If you do not have a first degree but have five years or more senior management experience you may be considered.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

www.rgu.ac.uk/english-requirements

STUDY OPTIONS

Part-time/online 32-36 months

FEES AND FURTHER INFORMATION

www.rgu.ac.uk/mba

START DATE

September and January

FOR MORE INFORMATION

MBA@rgu.ac.uk

ACCREDITATION



Robert Gordon University consistently appears in the QS University World Ranking and the RGU Distance Learning MBA is #13 in the 2017 QS Top MBA Global Distance Online MBA rankings.

MBA Oil and Gas Management

Full-time

PROGRAMME OVERVIEW

This AMBA accredited course offers a strategic management MBA qualification with a specialist emphasis on oil and gas.

The energy sector is facing some profound changes due to factors such as variability in oil and gas prices, maximising economic recovery, aging assets and decommissioning, viability of exploration and development as well as climate change.

Competition and industry cycles are forcing all organisations to concentrate on developing strong management competencies and this qualification will ensure you are ready to meet these challenges.

Studying on this AMBA accredited course also provides students with the opportunity to meet a diverse group of students from around the world.

In addition to our AMBA accreditation, this course is also accredited by the Energy Institute, and is listed at #7 in the 2017 FindMBA list of Top Business Schools for Energy and Natural Resources.

WHO SHOULD ENROL?

The course has been designed to provide experienced practitioners within the oil and gas sector with the advanced business, management and leadership skills required to operate at a strategic level as a contemporary oil and gas manager. The course is aimed at middle to senior managers or those aspiring to these positions within the oil and gas industry. Within the structure of this course we offer significant choice in terms of oil and gas subjects, study mode and career path. The energy focused modules cater for the full spectrum of oil and gas strategic management activities.

HOW YOU WILL LEARN

You will learn through a combination of lectures, seminars and workshop sessions. These comprise of a mix of group study, discussion, simulation and presentations of findings by teams and individuals. You will work as an individual and also as part of a team on case studies, team activities, presentations and discussions. Access to our virtual learning environment, Campus Moodle, is also provided giving you access from home to learning materials (including videos, e-books and journals).

During the course of your degree you are required to attend a nine-day leadership week which takes place in the last week of May. This event brings together a number of speakers from academia and industry. During the event there will be a mix of academic and practical workshops. Each session will explore a different aspect of leadership and aims to enhance students' skills and provide an opportunity to network. The event will be hosted in the modern facilities at Aberdeen Business School, Garthdee.

CONSULTANCY PROJECT

The course concludes with the oil and gas management project which enables you to put into practice the leadership and strategic-thinking skills which you will develop during the course. MBA projects are designed to enhance career options for all students by developing and enhancing your research, analytical, communication and personal skills. All projects are strategic in nature and focus on real opportunities facing an organisation in the oil and gas industry.

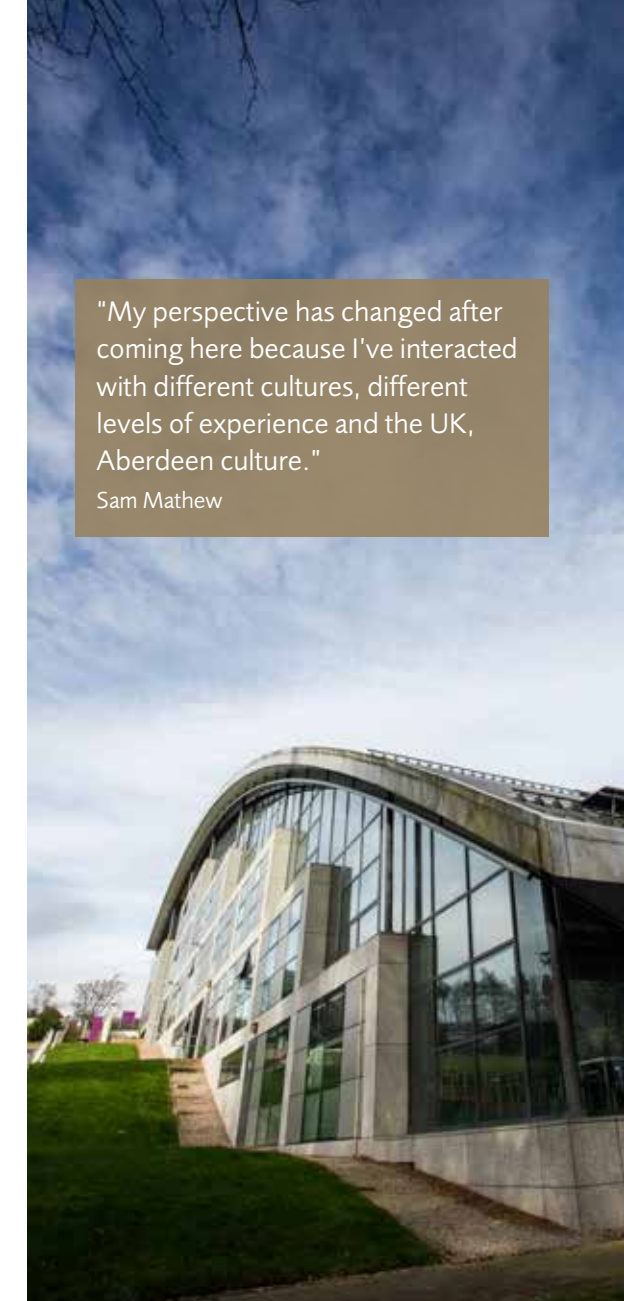
Projects concerned with strategy in the oil and gas industry naturally bridge disciplines, functions and national boundaries and require considerable commitment from students. Previous projects have ranged from developing an international gas utilisation and monetisation strategy in West Africa, through developing global strategy and franchising for a major oil company, to examining consultancy opportunities for one of the Big Four consultancy companies.

Through this 12-week project you will face challenges of working within new settings, apply learning to new problems and earn valuable experience of working in a multi-national environment. We work with you to ensure your project is strategic in nature and sponsored directly by the senior management of the host organisation.

For full-time students the consultancy project provides a vehicle to support the transition between being an MBA student to being a manager with an MBA.

"My perspective has changed after coming here because I've interacted with different cultures, different levels of experience and the UK, Aberdeen culture."

Sam Mathew



COURSE CONTENT

- Business Development, Marketing and Sales
 - Financial and Management Accounting
 - Corporate Financial Management
 - People Management and Organisational Development
 - Strategic Management Environment
 - Strategic Operations Management: Oil and Gas
 - Oil and Gas Economics
 - Strategic Management
 - Consultancy Project
 - Leadership, Communication and Change
- Choose one option module from the following group:

 - Project Fundamentals
 - Oil and Gas Management
 - Strategic Risk Management
 - Energy Policy and the Environment
 - Oil and Gas Contract Law
 - Technology Innovation and Commercialisation

STUDY OPTIONS	START DATE
Full-time, 54 weeks	September
FEES AND FURTHER INFORMATION	FOR MORE INFORMATION
www.rgu.ac.uk/mba	MBA@rgu.ac.uk
ACCREDITATION	



ENTRY REQUIREMENTS

Applicants will normally hold a first degree, at honours level at a top class banding (either a first class or second class upper or equivalent). You will also have at least three years professional experience in the Energy industry or a related sector. This should include some management responsibility of people, resources, projects or finance.

If you do not have a first degree but have five years or more senior management experience you may be considered. All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

www.rgu.ac.uk/english-requirements

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

www.rgu.ac.uk/english-requirements



MBA Oil and Gas Management

Part-time executive/online

WHO SHOULD ENROL?

The course has been designed to provide experienced practitioners within the oil and gas sector with the advanced business, management and leadership skills required to operate at a strategic level as a contemporary oil and gas manager. The course is aimed at middle to senior managers or those aspiring to these positions within the oil and gas industry. Within the structure of this course we offer significant choice in terms of oil and gas subjects, study mode and career path. The energy focused modules cater for the full spectrum of oil and gas strategic management activities.

PROGRAMME OVERVIEW

This AMBA and Energy Institute accredited course offers a strategic management MBA qualification with a specialist emphasis on oil and gas.

The energy sector is facing some profound changes due to factors such as variability in oil and gas prices, maximising economic recovery, aging assets and decommissioning, viability of exploration and development as well as climate change.

Competition is forcing all organisations to concentrate on developing strong management competencies and this qualification will ensure you are ready

to meet these challenges. Studying on this AMBA accredited course also provides students with the opportunity to meet a diverse group of students from around the world.

Through the course structure you will also gain experience of decision making in relation to a range of business functions. Within the specialist energy management modules, you will gain an understanding of the theory, practice and execution of business decisions within an energy context. This fundamental knowledge can then be applied at a strategic level in the strategic management module. The final consultancy project module will have an oil and gas management focus and enable you to further synthesise and apply specialist knowledge to professional practice.

Depending on your choice of study mode, you will be taught via a mixture of seminars, workshops, lectures, group study, discussion, debate, simulation and presentations of findings by teams and individuals. You will also participate in the business simulation exercise and leadership week. The Financial Times and Business Week rank our online MBA in the top 40 online MBA programmes available globally. Our online MBA was also ranked #13 in the 2017 Top MBA Global Rankings for online MBA programmes.

EXECUTIVE PART-TIME

This course has been designed to fit around your work commitments, allowing you to complete the MBA Oil and Gas Management on campus (weekend delivery) whilst continuing to work. Similar to the full-time MBA programme, you will be taught via a combination of guest speakers, seminars, workshops, lectures, group study, discussion, debate, simulation and presentations of findings by teams and individuals. You will cover the same modules as the full-time cohort, however these will be split over the first two years culminating in a consultancy project in the final year.

ONLINE

As per the part-time programme, the online MBA Oil and Gas Management has been designed to fit in and around your work commitments, allowing you to study from any location. You will be taught via our virtual learning environment Campus Moodle, which allows us to recreate the same challenging interactive format of the on-campus MBA programme for those studying at a distance. The online MBA uses the same material and content as the full-time on-campus course and is delivered by the same subject specialists.

This course follows the same curriculum as the full-time programme and you will be taught via a mixture of online lectures (live and recorded), guest speakers, facilitated group activities, discussion forums and individual exercises culminating in a consultancy project.

LEADERSHIP WEEK

During the course of your degree you are required to attend a nine-day leadership week which takes place in the last week of May in your second year. You will need to factor in the cost for travel, accommodation and subsistence for these nine-day. This event brings together a number of speakers from academia and industry. During the event there will be a mix of academic and practical workshops. Each session will explore a different aspect of leadership and aims to enhance students' skills and provide an opportunity to network. The event will be hosted in the modern facilities at Aberdeen Business School, Garthdee.

CONSULTANCY PROJECT

The Consultancy Project allows you to work internally with colleagues on an issue relating to your organisation. You will be supported by a tutor throughout the process who will work with you to ensure your chosen topic is strategic in nature and sponsored directly by the senior management. For many students, project 'buy-in' opens a valuable channel of communication with the highest levels within their own organisation and improves their visibility and profile, providing significant benefits to both themselves and their employer.

Our online MBA is #13 in the 2017
2017 QS Top MBA Global Distance
Online MBA rankings



COURSE CONTENT

- Business Development, Marketing and Sales
 - Financial and Management Accounting
 - Corporate Financial Management
 - People Management and Organisational Development
 - Strategic Management Environment
 - Strategic Operations Management: Oil and Gas
 - Oil and Gas Economics
 - Leadership, Communication and Change
 - Strategic Management
 - Consultancy Project
- Choose one option module from the following group:

 - Technology Innovation and Commercialisation
 - Strategic Risk Management
 - Project Fundamentals
 - Energy Policy and the Environment
 - Oil and Gas Markets
 - Natural Resource Economics
 - Oil and Gas Contract Law
 - Oil and Gas Management

ENTRY REQUIREMENTS

Applicants will normally hold a first degree, at honours level at a top class banding (either a first class or second class upper or equivalent). You will also have at least three years professional experience in the Energy industry or a related sector. This should include some management responsibility for people, resources, projects or finance.

If you do not have a first degree but have five years or more senior management experience you may still be considered.

All international students, for whom English is not their first language, must provide evidence of linguistic ability by gaining an IELTS score of 6.5, or its equivalent, prior to receiving an unconditional offer of a place on the course.

www.rgu.ac.uk/english-requirements

STUDY OPTIONS	START DATE
Executive part-time (weekend delivery on campus), 32-36 months	September and January
Online, 32-36 months	
FEES AND FURTHER INFORMATION	FOR MORE INFORMATION
www.rgu.ac.uk/mba	MBA@rgu.ac.uk
ACCREDITATION	





How to apply

APPLY ONLINE

The quickest and most efficient method of applying for any postgraduate course at Robert Gordon University is to apply online at **www.rgu.ac.uk/applyonline**

There is no application fee to pay to apply.

BEFORE YOU BEGIN YOUR APPLICATION

'Apply Online' is quick and easy to use, allowing you to complete pages in any order, and you may save your progress and come back to the form as many times as you like.

Supporting documents (certificates, academic transcripts, references and CV) are required to be uploaded at the time of application so please ensure you have these available.

Download full instructions on making an application: **www.rgu.ac.uk/applyonline**

CONTACT US ABOUT YOUR APPLICATION

Our Postgraduate Admissions Office are happy to answer any queries you may have relating to your application.

PgOffice@rgu.ac.uk
Tel: 01224 262209

ENTRY REQUIREMENTS

Most postgraduate courses from RGU are suitable for those who possess a UK undergraduate Honours degree or an international undergraduate degree which is comparable to a UK honours degree. Other qualifications and appropriate experience may be considered with entry and is subject to the University's judgement.

Applicants whose first language is not English should refer to our website for information. **www.rgu.ac.uk/english-requirements**

Certain courses may have additional conditions for entry. Please ensure you check the individual course information pages for full details of what is required.

INTERNATIONAL STUDENTS

You can apply directly via our online application service or via one of our approved agents worldwide. Our local representatives will be able to advise you on our range of courses and assist you with your visa application.

All international students looking to travel to and study within the UK are required to have a tier 4 visa. In order to study at RGU you must hold a Tier 4 visa under our sponsor licence.

For information relating to visits, visa requirements, funding or for a full list of our country representatives, visit **www.rgu.ac.uk/international**

DOCTORAL RESEARCH

If you are interested in undertaking a research degree and would like to apply to become a research student, please visit:

www.rgu.ac.uk/postgraduate-research
researchdegrees@rgu.ac.uk

Tel: 01224 262155

Fees, funding and scholarships

FUNDING

Postgraduate students will normally make their own arrangements for payment of fees. All fees are listed on individual course pages on our website.

Postgraduate Tuition Fee Loan (PTFL)

Support for postgraduate funding is provided through a Postgraduate Tuition Fee Loan (PTFL), formerly PSAS, the Postgraduate Students Allowance Scheme. It is run by the Student Awards Agency for Scotland (SAAS). The maximum tuition fee loan levels for 2017/18 are £5,500 for full-time courses and £5,500 for part time courses. You will only be able to secure the maximum fee chargeable for your course up to these values.

Eligible (Scottish domiciled and EU) full-time or part-time students who have accepted a postgraduate place on an eligible course can apply directly to the SAAS for a loan to cover up to £5,500 towards their tuition fees.

Students enter into an agreement based on the terms and conditions of the Income Contingent Repayment Loan. Repayment is directly linked to income, through the income tax system, ensuring that monthly repayments are affordable.

EU students are also eligible to apply to SAAS for a tuition fee loan. They will need to get a UK National Insurance number to become eligible. Further information can be found at www.rgu.ac.uk/pgfees

The application form is available to download from SAAS website. You should monitor the SAAS website for updates. www.saas.gov.uk

Payment options

There are payment installment options available, but how and when you pay is determined by factors such as where you live as well as your chosen mode of study (fulltime, part-time or online).

20% Alumni Loyalty Discount

We offer our alumni a 20% loyalty discount on the University's postgraduate course fees. The discount applies to both home and overseas alumni (holders of undergraduate degrees from Robert Gordon University) who commence postgraduate study at the University. It can only be applied to tuition fees and cannot be used to cover any other programme-related expenses (e.g. residential costs, materials or membership fees).

For further information visit www.rgu.ac.uk/discount

SCHOLARSHIPS

RGU SPORT scholarship

There are a number of sports scholarships offered to promising sports men and women to support them in developing their talents and succeeding in their chosen sporting field whilst undertaking academic study. Scholarships are offered on an annual basis to athletes who are at, or close to, national standard in their given sport. Financial assistance is awarded to support travel, training, equipment and competition expenses accrued during the academic year.

www.rgu.ac.uk/scholarships

Scotland's Saltire scholarships

The British Council and Scottish Government run Scotland's Saltire Scholarships scheme. There are a total of 200 awards made under this scheme open to students from Canada, China, India and USA who are pursuing a taught one year Masters degree at a Scottish university. Those who are successful will be offered a scholarship totalling £2,000. Students who hold a conditional or an unconditional offer from a Scottish institution can apply.

Find out about other sources of funding for international students from the British Council's database www.britishcouncil.org

COURSE-SPECIFIC SCHOLARSHIPS AND FUNDING

We have only listed a small portion of scholarships and funding options on this page.

We have a much wider list of course-specific scholarships and funding on our website. These include Common Data Access, CNR International and Opito scholarships. As this information is regularly reviewed and updated, we recommend you check individual course pages on our site to access and check this information.

The scholarships that are available will depend on your course. To access the full list available, visit the course of interest on our website.

Contact us about your postgraduate fee payment options and funding opportunities.

Student Finance

+44 (0)1224 262664

studentfinance@rgu.ac.uk

Further information on other sources of funding is available at:

www.postgraduate-funding.com/gateway

Non-payment of fees

The University's current sanction for non-payment of tuition fees is to withhold the conferment of awards to students who are in debt to the University.



Supporting you during your studies

STUDENT CENTRAL

At 'Student Central' you will find:

- Student Help Point (Information and Advice Centre)
- Careers and Employability Centre
- Chaplaincy
- Child Care (Treehouse Nursery)
- Counselling Support and Wellbeing
- Disability and Dyslexia Advice and Support
- International Student Advice, Visa and Immigration Centre
- Scholarships
- Study Skills and Access Unit

Student Central is located on level 3, Health and Social Care building, Garthdee.

www.rgu.ac.uk/studentsservices

STUDENT HELP POINT

For current students, this is your 'one-stop shop' for all non-academic queries, support and advice. At Student Help Point you can pay tuition fees, request student status letters, browse info on careers and lots more.

Find us at Student Central, Garthdee
studenthelppoint@rgu.ac.uk
Phone: +44 (0)1224 262182 or 263660

INTERNATIONAL STUDENT ADVICE , VISA AND IMMIGRATION CENTRE

The International Student Advice, Visa and Immigration Centre provides international students with a wide range of support and advice which includes:

- Offering advice on extending/renewing your student visa (in line with the recommendations of the Office of the Immigration Services Commission)

- Issuing your Confirmation of Acceptance for Studies (CAS) (This service is for current students only)
- Running workshops to advise you on how to complete your Tier 4 Student visa extension form
- Advising you on working during your studies (please note that we do not issue letters to students to give to employers)
- Organising a 'Meet and Greet' service for new international/EU students arriving at

CAREERS AND EMPLOYABILITY CENTRE

Students can access support to help them identify and assess the career options that are right for them; securing part-time work or summer jobs; work experience opportunities and how to progress themselves to effectively source and apply for their first graduate-level job.

www.rgu.ac.uk/careers

DISABILITY AND DYSLEXIA CENTRE

We support individuals with physical and sensory impairments, health conditions, dyslexia or other specific learning differences, and those with short or long-term support needs.

The service employs a dedicated Enabling Technologist who provides advice and support in the use of assistive and enabling technology, and an Educational Psychologist.

Find us at Student Central, Garthdee.

+44 (0)1224 262103

disability@rgu.ac.uk

CHILDCARE

The Treehouse Early Care and Education Centre at Robert Gordon University is situated on our Garthdee campus.

This outstanding purpose-built facility provides the highest quality care and education for babies and children of three months to five years of age.

www.rgu.ac.uk/nurseryfacilities

+44 (0)1224 861840

CHAPLAINCY

The Chaplaincy service is for the benefit of the whole University community.

www.rgu.ac.uk/chaplaincy

+44 (0)1224 591527

COUNSELLING AND WELLBEING

Provides support and advice on a wide range of pastoral and emotional issues.

www.rgu.ac.uk/counselling

STUDY SKILLS AND ACCESS UNIT

The Study Skills and Access Unit offers you confidential advice, support and guidance with a range of academic study skills, including:

- Academic Writing and Critical Thinking
- Exam Preparation and Revision
- Maths, Statistics and Numeracy Skills
- English Language (for International Students)
- Study Skills (time management, presentation skills etc)
- Basic IT Skills

We tailor our service to suit you, and you can arrange appointments on an individual or small group basis, and appointments can be face-to-face, via email or telephone. Contact us at studyskills@rgu.ac.uk or visit **www.rgu.ac.uk/studysupport** for more information.

www.rgu.ac.uk/studentsservices



Looking for a place to stay?

OUR ACCOMMODATION

Robert Gordon University has various purpose-built accommodation developments situated in the city and at the Garthdee campus. The flats are well equipped, and some of the accommodation has en-suite bathrooms, whilst the remainder has shared washing and toilet facilities.

APPLICATIONS

Application for University accommodation is made online at www.rgu.ac.uk/roomonline

To apply you must live outwith the Aberdeen area and have accepted an unconditional or conditional offer or have an insurance offer.

MORE INFORMATION

For the most up-to-date information about accommodation, go to our website or contact us direct. We would be delighted to help and look forward to welcoming you to Aberdeen.

www.rgu.ac.uk/accommodation
Call us on +44 (0)1224 262130
Email accommodation@rgu.ac.uk

UNIVERSITY MAIN SWITCHBOARD
Telephone +44 (0) 1224 262000

LIST OF POSTGRADUATE COURSES
We recommend visiting our website to find the most up-to-date information on courses.
www.rgu.ac.uk/explorepg

POSTGRADUATE OPEN EVENINGS
To register and book a place at one of our postgraduate events, go to:
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