

ROBERT GORDON UNIVERSITY

## BOARD OF GOVERNORS

A meeting of the Board of Governors will be held on **29 November 2022** at **1.30pm** in **H230**, Ishbel Gordon Building, Garthdee.

VERONICA STRACHAN  
University Secretary and Vice-Principal for Corporate Services  
Tel: 01224 263409  
22 November 2022

### Declarations of Interest

Members are required to declare an interest, as appropriate, in any matter due to be discussed.

### Publication of Board Papers

The Chair to ask Board members to consider, as we go through the agenda, whether there are any papers under discussion, that it would **not** be appropriate to publish on the intranet for access by staff and students.

## AGENDA A: ITEMS FOR CONSIDERATION

### Chair's Opening Remarks

#### 1. REMUNERATION COMMITTEE **Strictly Confidential**

*(No members of the Executive will be present for this item)*

To consider: (a) Principal's Objectives 2022/23. **Strictly Confidential** for circulation to Board members only.

**- Limited Circulation**

To receive: (b) Oral report by the Convener on the meeting held on 18 November 2022.

To note: (c) Minute of the meeting held on 18 November 2022. **Strictly Confidential** for circulation to Board members only.

**- Limited Circulation**

#### 2. MINUTE

To approve: (a) Minute of the meeting held on 27 September 2022.

**- Copy herewith**

To note: (b) Matters arising.

**- Copy herewith**

### 3. **PRINCIPAL'S REPORT**

- To note: (a) Report from the Principal.  
- **Copy herewith**
- To consider: (b) Report from the Communications Manager on external stakeholder engagement.  
- **Copy herewith**
- To receive: (c) Oral report from the Principal on vibrant campus.

### 4. **VISIONING AND LONG-TERM AMBITIONS DISCUSSION**

- To consider: Report from the Principal and Vice-Principal for Strategy and Planning.  
- **Copy herewith**

### 5. **ANNUAL REPORT AND FINANCIAL STATEMENTS**

- To consider: (a) KPMG Year End Report 2021/22.  
- **Copy herewith**
- (b) Letter of representation relating to the Annual Report and Financial Statements.  
- **Copy herewith**
- (c) Report on the Financial Results for the year ended 31 July 2022 by the Director or Finance and Group Financial Controller.  
- **Copy herewith**
- To receive: (d) Input from Conveners of the Audit and Financial and General Purposes Committees.
- To approve: (e) Annual Report and Financial Statements for the year ended 31 July 2022, as recommended by the Finance and General Purposes Committee. These require to be signed at the meeting.  
- **Copy herewith**

### 6. **BUSINESS PLAN 2022/23**

- To approve: Report from the Vice-Principal for Strategy and Planning.  
- **Copy herewith**

7. **STUDENT RECRUITMENT UPDATE**

To receive: Presentation by the Vice-Principal for Strategy and Planning with supported paperwork for information.

- Copy herewith

8. **OUTCOME AGREEMENT**

To receive/approve: (a) Outcome Agreement Self-Assessment Report 2021/22.

- Copy herewith

To consider: (b) Final Draft Outcome Agreement 2022/23 from the Vice-Principal for Strategy and Planning.

- Copy herewith

9. **STREETSPORT**

To receive: Presentation by David Suttie, Trustee, Denis Law Legacy Trust and Filippo Antoniazzi, Director of Student Life.

10. **RESEARCH INVESTMENT**

To consider: Report from the Vice-Principal for Research and the Principal.

- Copy herewith

11. **SIR IAN WOOD BUILDING [Strictly Confidential]**

To consider: Progress update report from the Director of Estates and Property Services.

- Copy herewith

12. **FUTURE OF TEACHING LEARNING AND ASSESSMENT PROJECT**

To receive: Presentation by the Vice-Principal for Student Experience and Academic Development.

13. **RGU FUNDRAISING [Strictly Confidential]**

To consider: Report by the Vice-Principal for Economic Development.

- Copy herewith

14. **BOARD EVALUATION**

To consider: (a) Cover paper by the University Secretary and Vice-Principal for Corporate Services together with the summary of results.  
- **Copy herewith**

To receive: (b) Oral report from University Secretary and Vice-Principal for Corporate Services on Equality Monitoring.

15. **STANDING COMMITTEES**

15.1 **Audit Committee**

To receive: (a) Oral report by the Convener on the meeting held on 8 November 2022.

To note: (b) Minute of the meeting held on 8 November 2022.  
- **Copy herewith**

To approve: (c) The Annual Report to the Board of Governors for the year ending 31 July 2022.  
- **Copy herewith**

15.2 **Finance and General Purposes Committee**

To receive: (a) Oral report by the Convener on the meeting held on 15 November 2022.

To note: (b) Minute of the meeting held on 15 November 2022.  
- **Copy herewith**

15.3 **Governance and Nominations Committee**

To receive: (a) Oral report by the Convener on the meeting held on 18 November 2022.

To note: (b) Minute of the meeting held on 18 November 2022.  
- **Copy herewith**

#### 15.4 **Staff Governance Committee**

- To receive: (a) Oral report by the Convener on the meeting held on 18 November 2022.
- To note: (b) Minute of the meeting held on 18 November 2022.  
- **Copy herewith**
- To consider: (c) Synopsis of the Occupational Health and Safety Annual Report which has received detailed consideration by the Committee.  
- **Copy herewith**

#### 16. **REVISED SCOTTISH CODE OF GOOD HIGHER EDUCATION GOVERNANCE**

- To consider: Revised Scottish Code of Good Higher Education Governance.  
- **Copy herewith**

#### 17. **VALEDICTORY**

### **AGENDA B – ITEMS FOR NOTING**

#### 18. **BOARD OF GOVERNORS: STAFF ELECTIONS**

- To receive: Oral report University Secretary and Vice-Principal for Corporate Services on the results of the staff elections on 28 November 2022.

#### 19. **BOAT RACE**

- To note: The Boat Race will take place on 11 March 2023, 1.00 – 4.00pm.

#### 20. **BOARD OF GOVERNORS: TRAINING AND DEVELOPMENT**

- To note: (a) Aileen Easton attended the AdvanceHE Event - New Governors of Scottish HEIs 2022 on 19 October 2022.
- (b) A Board session on:
- Board Management Software by Team Engine;
  - Unconscious Bias Training by for Emmanuel Akerele; and
  - HE Governance Training
- (c) AdvanceHE: Diversity of Governors in Higher Education Report 2022.

- **Copy herewith**

21. **BOARD STRATEGY EVENT/BOARD DINNER**

To note: The Board Strategy Event (1.30 pm), RGU Campus and Board Dinner (7.00pm) at the Marcliffe will take place on Thursday 2 February 2023.

22. **DATE OF NEXT MEETING**

To note: The next Board meeting will take place Thursday 9 March 2023 at 9.00 am in H230.

**AGENDA C – ITEMS FOR BOARD WITHOUT THE CHAIR PRESENT**

23. **CHAIR'S APPRAISAL**

To note: In accordance with the Scottish Code of Good HE Governance a meeting of Board members and the Board Intermediary, without the Chair present, will take place to appraise the Chair's performance. The Chair will retire for this item.

24. **TERM OF OFFICE OF THE LAY CHAIR**

To receive: Recommendations from Governance and Nominations Committee.